



Horizon 2020 Policy Support Facility

National Governance
Structures

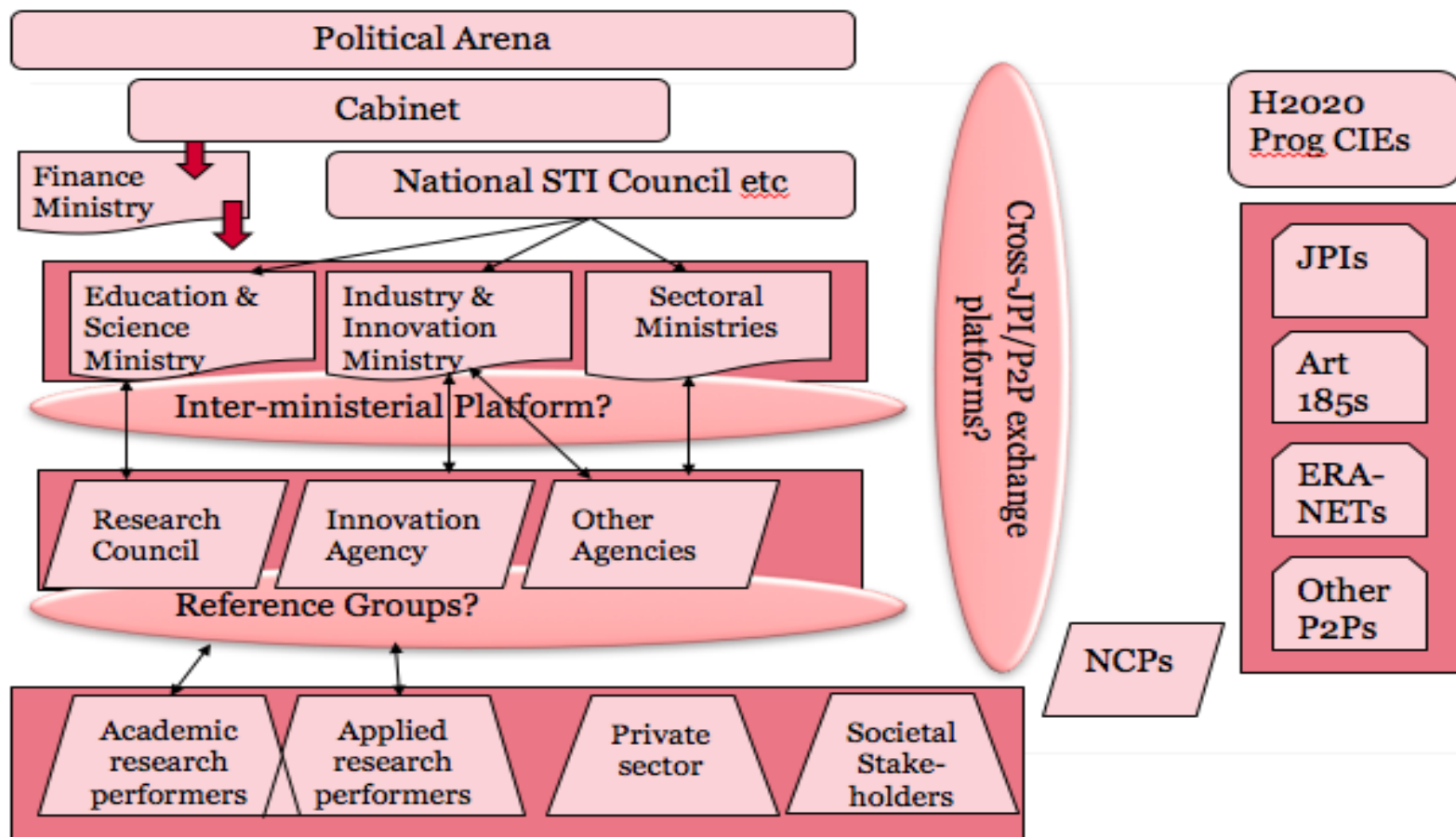
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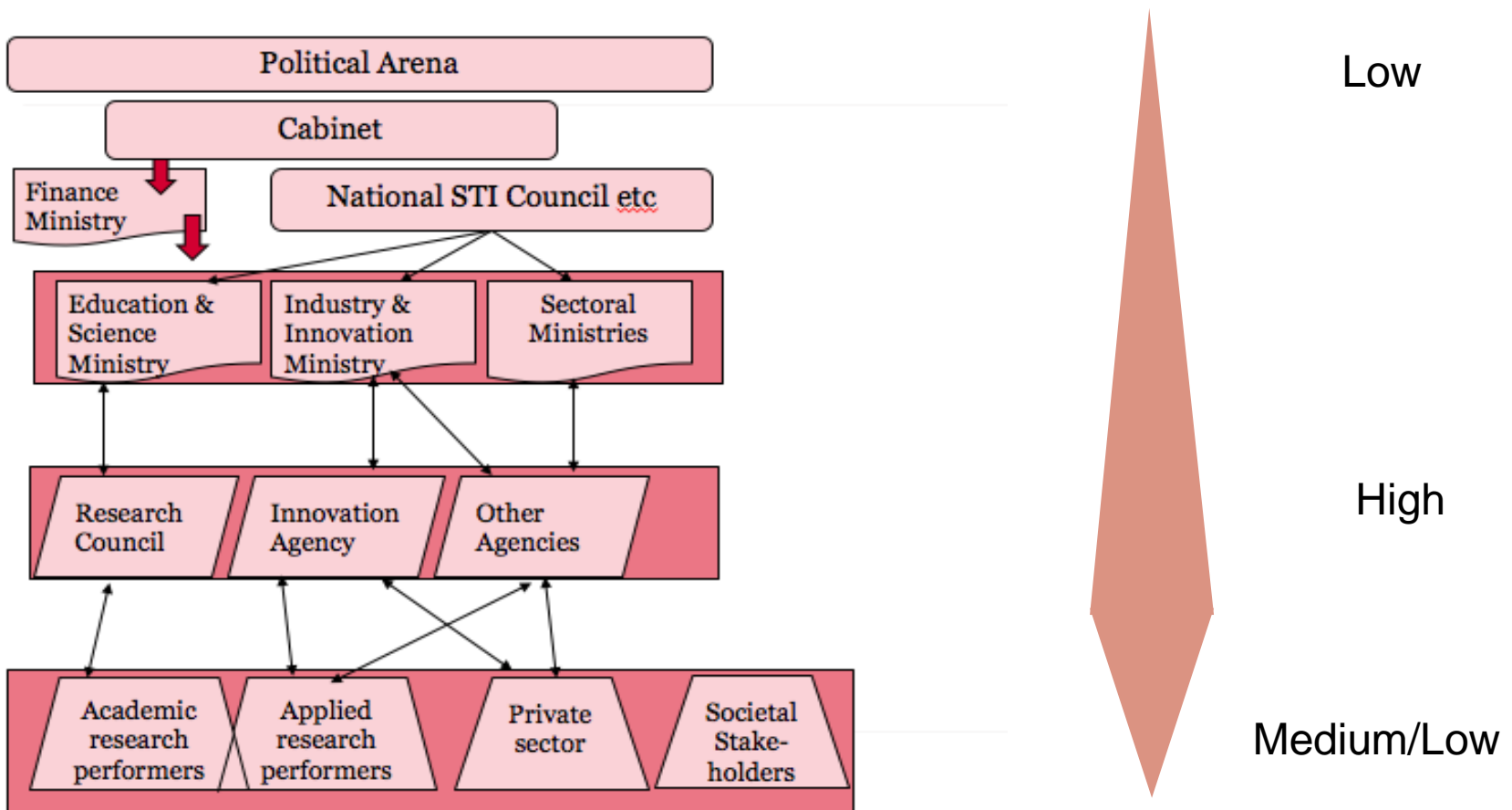
National Governance Structures

- Structure: large degree dependent on historical context
- Regarding P2P all have similar Governance Functions
 - Defining overall strategy
 - Prioritisation of choices which P2P to engage with
 - Allocating Funding
 - Taking part in cross-border P2P governance
 - Managing the operations
 - Encouraging stakeholders to take part
- In response to these functions several countries have designed (temporary) structural adaptations
 - Soft structures (platforms, meetings, groups, informal networks....)
 - Working methods (guidelines, rules, communication lines, ...)

The P2P simplified national Governance Map



Sphere of MLE influence only in parts of the structure



Key topics identified for learning and improvement

- Strategic decision making on P2P priorities
 - Example: Alignment Working Group in Austria
- Coordination between Ministries across policy domains
 - Example: Inter-ministerial mirror groups in France
- Coordination between Ministries and Agencies
 - Example: RCN coordinates with all Norwegian P2P Ministries
- Mobilising financial resources for P2P activities
 - Example: Estonian Research Council co-funds Ministerial funds
- Involvement of stakeholders (more strategically)
 - Example; Reference Groups (NO, SE, DK, ...)
- Measuring impacts and making them visible
 - Example: Norway makes societal impacts visible

Learning and Improvement Framework

GOVERNANCE		1	2	3	4	5
G1	Strategic decision making on P2P priorities	Ad hoc decision making on participation				Systematic criteria that governs national decision on P2P entry and exit
G2	Coordination between Ministries across policy domains	No coordination processes or structures				All relevant policy and funding actors for the P2P domain are involved
G3	Coordination between Ministries and Agencies	Lack of formal rules on national governance of P2P participation				There is top down coordination that defines organisational role & responsibilities
G4	Mobilising financial resources for P2P activities	Funding is committed to joint calls if available from national budgets				Dedicated central funding pot for P2P participation with transparent rules for distribution
G5	Involvement of stakeholders	No processes or structures to involve others outside the participating organisation				Formal frameworks with systematic processes to involve relevant stakeholders
G6	Measuring impacts and making them visible	There is no evidence of the tangible benefits of national investments in P2Ps				A systematic process is in place to monitor & evaluate the benefits and impacts

Proposed activities in the break out session

- Validate the overall findings on Governance
- Discuss in how far Alignment Factors apply to Governance
- Identify the Barriers for Change -> room for manoeuvre in the existing Governance Structure
- Define the governance topics that need to be covered in more detail in the Governance Challenge Paper
- Identify some 'good examples' to be presented as cases in the 2nd Country visit